

On the Sociology of Patenting

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Abstract

Recent commentary on the patent system has argued that there is little evidence supporting the incentive justification for patenting, so that continued faith in patents constitutes a kind of irrational adherence to myth or falsehood. While an obituary for the incentive theory of patenting is likely premature, the concept that the patent system is based upon myth should not be surprising. Over the past 30 years, some of the most prominent work in sociology has focused on social ordering, including legal ordering, which is found to be structured around prevalent social narratives or myths. Explicitly rejecting the economic construct of rational behavior, such “new institutional” approaches to social ordering recognize that organizations adopt practices and structures according to widely recognized scripts or conventions that lend legitimacy to their goals. In this essay I suggest that the known behavior of patenting firms likely fits the models developed in new institutional sociology: firms patent because other firms patent, because investors expect them to patent, and because patents validate the firm as innovative and reputable. Following such conventions is socially rational, but not necessarily economically rational. Applying new institutional approaches to patenting could explain several pervasive yet puzzling behaviors within the patent system, and moves us away from interminable, fruitless arguments over the idealized efficiency or inefficiency of patents.

INTRODUCTION

In a recent and somewhat controversial essay,¹ Mark Lemley accuses apologists for the current intellectual property regime of irrationality in the face contrary evidence.² Lemley points to a range of recent empirical legal studies suggesting that the intellectual property regime as currently constituted provides little or no benefit to society, or at least provides no discernible net

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¹ Early responses include, Lawrence Solum, *Lemley on Non-Consequentialist Justifications for Intellectual Property*, Legal Theory Blog (April 2, 2015) <<http://solum.typepad.com/legaltheory/2015/04/lemley-on-non-consequentialist-justifications-for-intellectual-property.html>>; James Grimmelman, *Faith-Based Intellectual Property: A Response*, The Laboratorium (April 21, 2015) <<http://2d.laboratorium.net/post/117023858730/faith-based-intellectual-property-a-response>>; Lisa Larrimore Ouellette, *Lemley on Faith-Based IP*, Written Description (April 2, 2015) <<http://writtendescriptions.blogspot.com/2015/04/lemley-on-faith-based-ip.html>>; Jeremy Sheff, *Faith-Based vs. Value-Based IP: On the Lemley-Merges Debate* (April 2, 2015) <<http://jeremysheff.com/2015/04/02/faith-based-vs-value-based-ip-on-the-lemley-merges-debate/>>

² Mark A. Lemley, *Faith-Based Intellectual Property*, 62 UCLA L. REV. 1328 (2015).

incentive for innovative or creative behavior.³ His indictment focuses on two related responses to such studies. The first is that, in the absence of empirical evidence supporting the provision of patents as an incentive to innovation, and in the face of mounting evidence to the contrary, substantial numbers of stakeholders continue to cling to the incentive theory of patents and other intellectual property.⁴ The second is that, despite the apparent failure of intellectual property as a utilitarian enterprise, some commentators have developed alternative, deontological theories to justify continued provision of intellectual property.⁵ He brands these as unconscionably faith-based, because their irrational pre-requisites preclude meaningful dialog with rational, evidence-based policymaking.⁶

Lemley's indictment of intellectual property as resting on a sort of secular faith would come as little surprise, and in fact as something as a given, to many sociologists. Certain schools of sociological thought have long held that much of social behavior—including the modern reliance on objectivity and rationality—is based in widely accepted myths that enable coherent social functioning. In particular, the so-called “new institutional” school of sociology⁷—which, like other “new” schools of academic inquiry has in fact been around for a good 40 years—takes explicit account of non-rational scripts or narratives in its analysis of observed organizational characteristics.

Although this was probably not the intent of Lemley's essay, here I shall take his observations as a useful starting point for outlining a new view of what is occurring in the provision of intellectual property. I suggest that what he calls “faith-based” behaviors offer a compelling clue to certain puzzles in the observed operation of intellectual property, and are themselves a compelling phenomenon for study. I will argue that pursuing such studies militates a turn in intellectual property scholarship toward the tools of new institutional sociology, which is probably long overdue. Along the way I will sketch a number of examples from the patent field that seem to me consonant with a new institutional analysis, and which I suspect would prove fruitful sites for further investigation. I conclude with some observations regarding what a new institutional analysis of patent law might look like going forward. While my comments are applicable to intellectual property generally, in this essay I will concentrate on the patent system as a particularly fertile area for such analysis.

³ *Id.* at 1334-35

⁴ *Id.* at 1335-36

⁵ *Id.* at 1336-37

⁶ *Id.* at 1346. Cf. Brian L. Frye, *IP as Metaphor*, 18 CHAP. L. REV. 735 (2015) (arguing that metaphors attached to intellectual property rights obscure its utilitarian purposes).

⁷ Not to be confused with the “new institutional” school of *economics*, which Rob Merges and others, including myself, have argued may provide a useful alternate framework for understanding the economic functioning of intellectual property. See Robert P. Merges, *Intellectual Property Rights and the New Institutional Economics*, 53 VAND. L. REV. 1857 (2000); Dan L. Burk & Brett H. McDonnell, *The Goldilocks Hypothesis: Balancing Intellectual Property Rights at the Boundary of the Firm*, 2007 U. ILL. L. REV. 575. Political science also has its own separate strain of new institutionalism. See Peter A. Hall & Rosemary C.R. Taylor, *Political Science and the Three New Institutionalisms*, 44 POL. STUD. 947 (1996).

I. THE PATENT PUZZLE

I should probably make clear at the outset, that while I share Lemley's core insight—the notion that continued adherence to the virtue of intellectual property is essentially adherence to a kind of myth—I accept very little else in his essay. It seems to me, for example, quite possible to maintain a productive dialog in which the justifications for a particular legal regime differ and some of them are non-consequentialist. There are ongoing conversations in criminal law and tort law, for example, where some justifications such as deterrence are utilitarian—and founded on fairly dubious empirical evidence—and other justifications such as retributivism are entirely deontological.⁸ It may be that the development of deontological intellectual property justifications is a resort to a kind of IP jingoism, adherence to the status quo at any cost, but it may also be part of a fairly normal jurisprudential discussion.⁹

I am rather less interested in the rise of such non-consequentialist rationales in intellectual property than I am in the continued persistence of patent incentive theory in the face of contrary evidence—that is, in adherence to a utilitarian explanation of intellectual property despite apparent failure on its own terms.¹⁰ To the extent that proponents of intellectual property, particularly proponents of expansive intellectual property, rest their advocacy on a utilitarian theory of incentive, there is at best very little evidence to support such a position, and at worst a slowly growing body of evidence suggesting the contrary.¹¹ Thus Lemley's fundamental point regarding unprovable belief in intellectual property seems to apply with much greater force to adamant believers in utilitarian patent incentives.

The underlying disconnection is not a new one. Patenting has in fact looked fairly irrational for quite a long time. Viable justifications for patenting continue to remain at odds with both praxis and theory. The patent system exists, and patenting continues in ever increasing volume. But curiously, the majority of patents appear to go unlicensed, unenforced, and largely

⁸ See, e.g., Kenneth W. Simons, *Deontology, Negligence, Tort and Crime*, 76 B.U. L. REV. 273 (1996) (arguing that in tort, as in criminal law, deontological justifications can be applied as well as utilitarian justifications).

⁹ To my mind intellectual property jurisprudence probably includes far too *little* in the way of deontological theory. Intellectual property scholarship seems to be fixated on Locke, see, e.g., Wendy J. Gordon, *A Property Right in Self-Expression: Equality and Individualism in the Natural Law of Intellectual Property*, 102 YALE L.J. 1533 (1993); Justin Hughes, *The Philosophy of Intellectual Property*, 77 GEO. L. REV. 287, 296-329 (1988); ROBERT P. MERGES, JUSTIFYING INTELLECTUAL PROPERTY 31-67 (2011); PETER DRAHOS A PHILOSOPHY OF INTELLECTUAL PROPERTY 41-72 (1996); but see Carys J. Craig, *Locke, Labor and Limiting the Author's Right: A Warning Against a Lockean Approach to Copyright Law*, 28 QUEEN'S L.J. 1 (2002) (arguing that Locke is inapposite to intellectual property theory), with occasional forays into the work of Kant and Hegel. See, e.g., MERGES, *supra* at 68-101 (discussing Kant); Anne Barron, *Kant, Copyright and Communicative Freedom*, 31 L & PHIL. 1 (2011); DRAHOS, *supra* at 73-94 (discussing Hegel); Hughes, *supra* at 330-364 (discussing Hegel); Neil Netanel, *Alienability Restrictions and the Enhancement of Author Autonomy in United States and Continental Copyright Law*, 12 CARDOZO ARTS & ENT L.J. 1 (1992) (discussing Kant and Hegel). The potential contributions of the majority of the Western philosophical canon – Nietzsche, Descartes, Hume, Schopenhauer, Heidegger, Spinoza, Wittgenstein, Kierkegaard, etc. – remain essentially unexplored, not to mention any potential insights from non-European philosophical traditions.

¹⁰ See generally Dan L. Burk, *The Law and Economics of Intellectual Property: In Search of First Principles*, 8 ANN. REV. L & SOC. SCI. 397 (2012) (reviewing principal economic theories justifying intellectual property and their failings).

¹¹ See Lemley, *supra* note 2 at 1332-34 (cataloging contrary evidence).

forgotten.¹² This is all the more puzzling because patents, unlike many other forms of intellectual property, do not spring into existence spontaneously once their subject matter has taken form; patents accrue only after an extended application process before a federal agency.¹³ Firms spend significant sums acquiring patents, the majority of which then go unused. Assuming that the firms are behaving rationally, the expenditure of the costs and fees to obtain a patent must somehow be worthwhile, but there is little evidence that it is rationally justified by licensing income or similar returns from the patents they obtain.

Several theories have been proposed to explain why patenting nonetheless occurs. Commentators have noted that patents may serve other purposes, sometimes acting as assurances of quality by virtue of their governmental examination and certification; sometimes acting as collateral or means of finance; sometimes acting as a strategic deterrent to the threatening patents of competitors.¹⁴ Most notably, some commentators, including Lemley, have argued that patents may serve as indicators of managerial quality, indicating to the market a high degree of business acumen in the firm that possesses them.¹⁵ In a frequently cited article, Clarissa Long has articulated an elaborate model for such patent signaling, complete with formal economic models.¹⁶ This function is expected to depend in large measure on the accuracy of patents as signals for a firm's competencies, and on the comparative expense to less competent firms of using patents as such indicators.¹⁷

All these alternative rationales for patenting are for the most part based on some sort of utility maximization; reflecting the dominance of neo-classical "Chicago school" economics in the American legal academy, they tend to follow rational actor models. All of them assume that individuals are behaving in some predictable, strategic way to further their material interests. Just as importantly where patents are concerned, such rationales also assume that large organizations such as corporations and universities are behaving in predictable, strategic ways to further the organization's interests. It is well understood that much if not most patented innovation and patent procurement occurs in the context of large research ensembles: sometimes universities, but more often industrial research groups, or as Peter Lee reminds us, industrially funded university research.¹⁸

Some inroads have of course been made into strict rational actor assumptions. Behavioral economics, exploring and documenting a variety of deviances from the rational actor paradigm, begins to acknowledge that individuals do not always behave in strict accordance with the predictions of rational actor theory: some "irrationalities" are common or pervasive

¹² See Mark A. Lemley, *Rational Ignorance at the Patent Office*, 95 NW. U. L. REV. 1495, 1503–04 (2001); Ann Bartow, *Separating Marketing Innovation from Actual Invention: A Proposal for a New, Improved, Lighter, and Better-Tasting Form of Patent Protection*, 4 J. SMALL & EMERGING BUS. L. 1 (2000).

¹³ See Dan L. Burk & Jessica Reymann, *Patents as Genre: A Prospectus*, 25 L. & LIT. 163, 168 (2014).

¹⁴ Mark A. Lemley, *Reconceiving Patents in the Age of Venture Capital*, 4 J. SMALL & EMERGING BUS. L. 137 (2000).

¹⁵ See Lemley, *supra* note 12 at 1505-06.

¹⁶ Clarissa Long, *Patent Signals*, 69 U. CHI. L. REV. 625 (2002).

¹⁷ *Id.* at 648-50.

¹⁸ Peter Lee, *Transcending the Tacit Dimension: Patents, Relationships, and Organizational Integration in Technology Transfer*, 100 CAL. L. REV. 1503 (2012).

deviations from welfare maximization.¹⁹ Some of the empirical work on patenting follows this behavioral school.²⁰ Yet even such behavioral experimentation often carries the assumption that such quirks are aberrations from the norm, which need to be taken into account in order to fine-tune the rational actor model.²¹ There seems to be little concern that such departures from rational utility maximization might themselves be the norm, to which formally predicted rationality is instead the aberration.

And yet there is little or no extant evidence for predicted outcomes of such economically rational action. For example, the empirical evidence for the signaling model is mixed,²² and probably tends not to support that justification—not surprisingly, there is evidence that investors look to more immediate signals of firm competence, such as managerial credentials and experience, to make judgments about the firm.²³ It may of course be that the existing evidence is faulty. Much of the empirical work to which Lemley points is by its own admission preliminary; much of it is published within the law review system and so lacks the benefit of peer review. At the same time, even if the evidence suggesting that intellectual property law does not provide its purported benefits is tenuous, there is little or no contrary evidence to demonstrate that intellectual property law *does* in fact provide a utilitarian benefit.

II. NEW INSTITUTIONALISM

If Lemley's ultimate conclusion regarding the incommensurability of deontological claims seem to me suspect (and perhaps a bit intemperate), his underlying premise, that patents are the opiate of the technocracy,²⁴ seems on the contrary illuminating, although perhaps not quite in the way it was likely intended. One might say that the irrationality in the system runs deep, in more than one sense of the term. On Lemley's view, not only are patents and other intellectual property inexplicable in the economically rational sense, but in the absence of evidence to support these models, continued adherence to their premises appears irrational in the colloquial sense. In particular, continued devotion to the incentive theory of intellectual property

¹⁹ Cass R. Sunstein, *Behavioral Analysis of Law*, 46 U. CHI. L. REV. 1175 (1997); Christine Jolls, Cass R. Sunstein & Richard Thaler, *A Behavioral Approach to Law and Economics*, 50 STAN. L. REV. 1471 (1998).

²⁰ See, e.g., Christopher Buccafusco & Christopher Sprigman, *Valuing Intellectual Property: An Experiment*, 96 CORNELL L. REV. 1 (2010) (examining endowment effects); Christopher Buccafusco & Christopher Sprigman, *The Creativity Effect*, 78 U. CHI. L. REV. 31 (2011) (same).

²¹ See e.g., Richard A. Posner, *Rational Choice, Behavioral Economics, and the Law*, 50 STAN. L. REV. 1551 (1997) (arguing that rational actor models are robust enough to incorporate behavioral economic variations); see also Robert Ellickson, *Bringing Culture and Human Frailty to Rational Actors: A Critique of Classical Law-and-Economics*, 65 CHI.-KENT L. REV. 23, 25 (1989) (arguing that insights from sociology and psychology could improve rather than supplant the rational actor model).

²² See, e.g., Daniel Hoenig & Joachim Henkel, *Quality Signals? The Role of Patents, Alliances, and Team Experience in Venture Capital Financing*, 44 RES. POL'Y 1049 (2015) (finding that patents are valued for their exclusivity, not as a signal); Hanna Hottenrott, Bronwyn Hall, & Dirk Czarnitzki, *Patents as Quality Signals? The Implications for Financing Constraints on R&D*, NBER Working Paper No. 19947 (Feb. 2014) (finding that small firms, but not large firms, benefit from a patent quality signal); Sebastian Hoenen et al., *The Diminishing Signaling Value of Patents Between Early Rounds of Venture Capital Financing*, 43 RES. POL'Y 956 (2014) (finding that small firms benefit from a patent quality signal only in the first, but not the second, round of start-up financing).

²³ See Hoenig & Henkel, *supra* note 22.

²⁴ See Lemley, *supra* note 2, at 1336.

seems purely a matter of dogma, more an act of faith than an act of reason.²⁵ The fundamental premise of the patent system is a myth.

In some sense this observation should not be especially surprising. We live in a society in which such justifying myths are frequent, ubiquitous, and pervasive: hard work pays off in the end, all men are created equal, free enterprise leads to prosperity, honesty is the best policy, and untold similar cultural tropes are generally and reflexively assumed in social action.²⁶ Countless millions rely, consciously or unconsciously, on these attitudes in structuring their most routine conduct, although the veracity of the premises is at least suspect. Most such assumptions are probably wrong at some level, and many seem demonstrably false. Certainly very few such assumptions are likely to be empirically verified. Faith-based intellectual property has plenty of faith-based company.

Such pervasive, dogmatic irrationalities have not gone unnoticed by those who study social behavior, and in particular by those who study organizational behavior.²⁷ Much of the impetus of the new institutional literature is an attempt to escape the stylized rational actor models prevalent not only in neoclassical economic thinking, but appearing as a disciplinary spillover in other areas of social science.²⁸ In particular, new institutionalists have resisted ascribing economically rational action to social organizations such as business firms or state agencies, which have no intrinsic motivations or expectations, but rather display the emergent conglomerate action of their constituent members.²⁹ Regarded as complex social entities, such organizations may be viewed as instead existing according to certain scripts or myths that mediate the interaction of their constituent membership with the larger ecology of social actors.³⁰

Note that the term “myth” is used here not so much in the colloquial sense of a fantasy or falsehood (although they may indeed be such) but to rather to designate pervasive social understandings or ideologies that bind communities together³¹—recalling in some ways Mircea

²⁵ See *id.* at 1337.

²⁶ See Roger Friedland & Robert P. Alford, *Bringing Society Back In: Symbols, Practices, and Institutional Contradictions* in *THE NEW INSTITUTIONALISM IN ORGANIZATIONAL ANALYSIS* 232, 249 (Walter W. Powell & Paul J. DiMaggio eds., 1991).

²⁷

It is necessary to dismantle the rationality assumption underlying economic theory in order to approach constructively the nature of human learning. History demonstrates that ideas, ideologies, myths, dogmas, and prejudices matter; and an understanding of the way they evolve is necessary for further progress in developing a framework to understand societal change.

Douglass North, *Economic Performance Through Time* in *THE NEW INSTITUTIONALISM IN SOCIOLOGY* 247 (Mary K. Brinton & Victor Nee, eds., 1998).

²⁸ Martha Finnemore, *Norms, Culture, and World Politics: Insights from Sociology's Institutionalism*, 50 *INT. ORG.* 325, 329 (1996); Julia Black, *New Institutionalism and Naturalism in Socio-Legal Analysis: Institutional Approaches to Regulatory Decision-Making*, 19 *L. & POL'Y* 51, 61 (1997).

²⁹ See Marietta Baba et al., *New Institutional Approaches to Formal Organizations* in *A COMPANION TO ORGANIZATIONAL ANTHROPOLOGY* 74, 90 (D. Douglas Caulkins & Ann T. Jordan eds., 2013).

³⁰ John W. Meyer & Brian Rowan, *Institutionalized Organizations: Formal Structure as Myth and Ceremony*. 83 *AM. J. SOC.* 340 (1977).

³¹ See generally ROLAND BARTHES, *MYTHOLOGIES* (tr. Annette Lavers 1972) (exploring the structure and significance of modern cultural myths).

Eliade's definition, in a different context, of myth as a story that is true but not factual.³² The myths contemplated by new institutionalism constitute accepted tropes or narratives that articulate socially accepted rationales for achieving desired ends.³³ These rationales are implemented as organizational structures; organizations then become sites for enacting and re-enacting the ceremonial paradigms and ideologies prevalent in their social environment.³⁴

Such ceremonial behavior is sufficiently ingrained in social behavior that it becomes nearly invisible, but the adoption of ceremonial trappings in conformity with social myths is fairly common, as are the sequelae that flow from such conformities. Everyday examples offer familiar illustrations of how social ceremonies work. A white coat and stethoscope are part of the ceremonial garb of the modern Westernized physician.³⁵ There is no particular reason that the coat need be white; it might just as well have been pink or green, but white is the convention that modern Western societies have settled on as the trope indicating medical expertise. Neither does the white coat and stethoscope convey any substantive information about the competence of the wearer; the wearer may be highly accomplished or may instead be a quack. Indeed, an accountant or a plumber with no medical training might well command a good deal of deference simply by donning a white coat and walking around a hospital.

Social tropes and ceremonies very commonly change the structure of the organizations they permeate. Once the white coat comes into use it may be incumbent on physicians to acquire one, whether or not the garment is actually germane to the duties they perform. Further, once white coats have been adopted, certain ancillary changes to hospitals and clinics will inevitably follow: vendors will vie to supply white coats, medical providers will need to make provision for their purchase and distribution, medical facilities will need to install hooks and hangers for their storage, and to provide laundry services for their cleaning. It may even make sense to regulate their use in order to prevent fraud or misperceptions, requiring white coats under some circumstances or forbidding them at others. The white coat becomes institutionalized in a particularly social sense of the word.

A. UNDERSTANDING INSTITUTIONS

The use of the term *institution* as I have just employed it requires some explanation, as in new institutionalism it constitutes a term of art. As its name implies, new institutionalism is concerned with the nature and action of institutions, but this entails meanings different than either those of colloquial usage or those of usage in other disciplines. As considered by new institutional sociology, institutions are emergent and generalized systems of factors that constrain individual action and produce regular patterns of behavior without being repeatedly mobilized to do so.³⁶ Thus the concept of "institution" is fairly broad and somewhat ambiguous, including a

³² See MIRCEA ELIADE, *MYTH AND REALITY* 8 (tr. W. Trask 1963).

³³ Meyer & Rowan, *supra* note 29 at 342. Some work has attempted to avoid the popular connotations of the term "myth" by using the term "institutional logic." See, e.g., Friedland & Alford, *supra* note 25 at 248.

³⁴ Meyer & Rowan, *supra* note 29 at 346.

³⁵ Cf. Lenny Bernstein, *Heart Doctors are Listening for Clues to the Future of Their Stethoscopes*, Wash. Post, Jan. 2, 2016 ("The stethoscope is an icon, of course.")

³⁶ Ronald Jepperson, *Institutions, Institutional Effects, and Institutionalism* in *INSTITUTIONALISM IN ORGANIZATIONAL ANALYSIS* 143 (William W. Powell & P. J. DiMaggio, eds., 1991).

wide range of social arrangements.³⁷ One prominent commentator has defined the concept as comprising the “cognitive, regulative, and normative structures that provide stability and meaning to social behavior.”³⁸

New institutionalism incorporates a strong “cognitive turn” in sociology, asserting that social institutions provide scripts and behavioral models that do not merely define proper behavior, but by which individuals construct social realities.³⁹ Institutions provide the frames that guide human action, defining the universe of conceivable behaviors in a given situation.⁴⁰ Institutional tropes both allow individuals to recognize a given situation and supply the proper scripts with which to react.⁴¹ The terminology of the theater stage, such as “script,” used to describe institutionalism is quite deliberate; as social actors enter into particular social roles they both adopt and reinforce the socially appropriate scripts that structure their behavior.⁴²

Thus, institutions may be best identified by what they do, rather than by particular forms or categories. Institutions define what preferences and goals are acceptable and socially sanctioned.⁴³ They prompt reciprocally typified instances of habitualized behavior; that is to say, they constitute shared meanings or understandings linked to particular customary behaviors.⁴⁴ Such behaviors are developed to address recurring problems, and are invoked almost automatically in response to particular situations.⁴⁵ These customary patterns of behavior are viewed by their adherents, when they think about them at all, as essential, indispensable, and commonplace; consequently they serve as important sources of social stability.⁴⁶

Perhaps most importantly, the term “institution” in this parlance is not synonymous with the term “organization,” but rather designates ambient norms and conventions that have become social fixtures, lending them legitimacy.⁴⁷ Such cultural constructs or scripts may be reflected in structural organizations.⁴⁸ A key tenet of new institutionalism is that localized individual and organizational actions are influenced by institutions that operate in a wider environment.⁴⁹ Thus the level of analysis for new institutionalism is that of the organizational *field*, which might also be termed the arena of action.⁵⁰ The field comprises a community of disparate organizations that

³⁷ John W. Meyer, John Boli, & George M. Thomas, *Ontology and Rationalization in the Western Cultural Account*. in INSTITUTIONAL ENVIRONMENTS AND ORGANIZATIONS: STRUCTURAL COMPLEXITY AND INDIVIDUALISM 9, 10 (W Richard Scott, et al. 1994).

³⁸ W. RICHARD SCOTT, INSTITUTIONS AND ORGANIZATIONS: THEORY AND RESEARCH 33 (1995)

³⁹ Hall & Taylor, *supra* note 7 at 948.

⁴⁰ MARY DOUGLAS, HOW INSTITUTIONS THINK 3 (1986); Hall & Taylor, *supra* note 7 at 947.

⁴¹ *Id.* at 948

⁴² John Meyer, *Reflections on Institutional Theories of Organizations* in THE SAGE HANDBOOK OF ORGANIZATIONAL INSTITUTIONALISM 788, 792 (Royston Greenwood et al, eds., 2008).

⁴³ Black, *supra* note 27 at 68.

⁴⁴ PETER BERGER & THOMAS LUCKMANN, SOCIAL CONSTRUCTION OF REALITY 54 (1967).

⁴⁵ Pamela S. Tolbert & Lynne G. Zucker, *The Institutionalization of Institutional Theory* in HANDBOOK OF ORGANIZATION STUDIES 175, 180 (S. Clegg, C. Hardy & W. Nord eds., 1996).

⁴⁶ Lynn Zucker, *The Role of Institutionalization in Cultural Persistence*, 42 AM. SOC. REV. 726 (1977).

⁴⁷ Black, *supra* note 27 at 57

⁴⁸ Edwin Amenta & Kelly M. Ramsey, *Institutional Theory* in HANDBOOK OF POLITICS: STATE AND SOCIETY IN GLOBAL PERSPECTIVE 15, 18 (K.T. Leicht & J.C. Jenkins eds., 2010).

⁴⁹ Meyer, *supra* note 41 at 790.

⁵⁰ *Id.* at 792

engage in common activities subject to similar influences.⁵¹ Fields are often contested, incorporating competing interests, and gain stability by organizing around well-defined patterns of behavior that exert homogenizing pressures on the constituent organizations.⁵² Thus the social rules and practices that are pervasive throughout an organization's field set the framework for the organization's structure and outlook.⁵³

B. ORGANIZATIONS

Much of the impetus for new institutionalism has been investigation of the similarities, or isomorphisms, of organizations in diverse settings.⁵⁴ New institutionalists consider the origins of organizational templates, their promulgation and transformations.⁵⁵ Rational actor models assert that organizations develop particular characteristics in response to market forces that require competitive efficiency, implying that similar structures are a response to the dictates of efficiency. But new institutionalists largely reject the notion that organizational decisions and resultant behaviors constitute a rational response to achieve efficiency in the face of external stimuli.⁵⁶

Rather, new institutionalism holds that organizations make decisions, not necessarily to solve existing problems or to further functional needs, but out of the convergence of opportunity, strategic interests, and internal and external influences. Some new institutionalists have addressed this irregular *mélange* of discordant factors that has been dubbed the "garbage can" model of organizational decision-making.⁵⁷ These analyses observe uncertainty rather than rationality leading to decisions, and just as often observe it leading to non-decisions or failures to act.⁵⁸ New institutionalist approaches suggest that organizations deal with uncertainty by adopting accepted routines that are regarded as stable and legitimate.⁵⁹ Such readily available models, pervasive throughout a given field, may be supplied by a variety of exogenous sources, particularly by law, by culture, or by professional expertise.

Thus new institutionalism has been particularly concerned with the way that organizational structures are shaped by regulation, normative custom, and pervasive social scripts.⁶⁰ This set of influences has been designated by some as coercive, mimetic, and

⁵¹ Paul J. DiMaggio & Walter W. Powell, *The Iron Cage Revisited: Institutional Isomorphism and Collective Rationality in Organizational Fields*, 48 AM. SOC. REV. 147 (1983).

⁵² Andrew J. Hoffman, *Institutional Evolution and Change: Environmentalisms and the US Chemical Industry*, 42 ACAD. MANAGEMENT. J. 351 (1999)

⁵³ Black, *supra* note 27 at 57-58.

⁵⁴ Thomas B. Lawrence & Masoud Shadnam, *Institutional Theory*, THE INTERNATIONAL ENCYCLOPEDIA OF COMMUNICATION, VOL 5 2289, 2290 (Wolfgang Donsbach, ed. 2008).

⁵⁵ SCOTT *supra* note 33 at 44.

⁵⁶ Black, *supra* note 27 at 59; NILS BRUNSSON, *THE IRRATIONAL ORGANIZATION: IRRATIONALITY AS A BASIS FOR ORGANIZATIONAL ACTION AND CHANGE* (1985).

⁵⁷ Michael D. Cohen, James G. March, & Johan P. Olsen, *A Garbage Can Model of Organizational Choice*, 17 ADMIN. SCI. Q. 16 (1972).

⁵⁸ Meyer, *supra* note 41 at 789.

⁵⁹ Black, *supra* note 27 at 60.

⁶⁰ William Powell & Jeanette Anastasia Colyvas, *The New Institutionalism* in THE INTERNATIONAL ENCYCLOPEDIA OF ORGANIZATION STUDIES 976 (Stewart Clegg, & James R. Bailey, eds. 2008).

normative.⁶¹ In the first category are formal or informal pressures from outside the organization: the state or other cultural institutions may impose requirements on organizations that make them resemble one another.⁶² Second, organizations may come to resemble one another because leaders or managers consciously imitate models seen in other organizations—in particular, professionals within organizations, such as attorneys, accountants, or managers may draw on educational or professional knowledge to provide mimetic structures.⁶³ Organizations may also resemble one another due to norms or social obligations that have been internalized by their constituents.⁶⁴

Of particular interest here is the organizational adoption of policies, structures, and programs in order to align themselves with dominant social myths. In many cases this is not a calculated decision; it is simply accepted as the way things are properly done.⁶⁵ In a more deliberative mode, organizations may be seeking social conformity through ceremonial or symbolic practices that communicate legitimacy to their various constituencies.⁶⁶ Ambient social rituals and symbols may be mobilized strategically to legitimate particular ends.⁶⁷ Many organizational structures implement ceremonial functions intended to demonstrate the organization's acceptance and adoption of external values.

One implication of this approach is that formal structures may be not only functional, but also symbolic, signaling an organization's investment in shared social narratives and expectations.⁶⁸ Indeed, the adoption of structures or practices may not be dictated by the organization's goals or by its functions, but rather by the need for legitimacy and social order. The structures and policies adopted may not necessarily be more efficient in the functional sense of furthering the organization's operations, but they are determined responses to the social environment.⁶⁹ Satisfying institutionalized myths may take precedence over functionality.⁷⁰

For example, as Meyer and Rowan observed nearly 40 years ago in their germinal article on institutional myths,⁷¹ research and development programs may in fact produce research and development, but that is perhaps the least of their institutional functions. Such programs also signal the propriety, authenticity, sobriety, and competitiveness of the firm. Serious, respectable, innovative firms have research and development programs; firms without a research and development program are unattractive prospects for investment or employment. The rationale or social trope for research and development programs may be that they will produce new and innovative products or methods, yielding a competitive advantage, and a firm that is not at least trying to generate such advantages may be less competitive. But regardless of what a given

⁶¹ DiMaggio & Powell, *supra* note 50.

⁶² *Id.*

⁶³ *Id.*

⁶⁴ *Id.*

⁶⁵ See Friedland & Alford, *supra* at 254.

⁶⁶ James G. March & Johan P. Olsen, *The New Institutionalism: Organizational Factors in Political Life*, 78 AM. POL. SCI. REV. 734, 742 (1984).

⁶⁷ Friedland & Alford, *supra* note 25 at 254; Black, *supra* note 27 at 69.

⁶⁸ Lawrence & Shadnam, *supra* note 53; Lauren Edelman, *Legal Ambiguity and Symbolic Structures: Organizational Mediation of Civil Rights Law*, 97 AM. J. SOC. 1531 (1992).

⁶⁹ *Id.* at 2290.

⁷⁰ Meyer & Rowan *supra* note 29 at 341.

⁷¹ *Id.*

research and development program *actually* produces, the lack of a program may be viewed with suspicion by shareholders, investors, customers, and other constituencies within the firm's field.

Similarly, some studies show corporations adopt formal procedures for employee due process both to mollify potentially disgruntled employees and to show good-faith compliance with regulatory requirements.⁷² Employers who comply with such expectations are more likely to secure government contracts or grants, attract qualified workers, and deflect regulatory scrutiny.⁷³ Indeed, the survival and success of organizations may be dependent on the adoption of structures that signal social participation and conformity, rather than dependent on the organization's actual functions or performance.⁷⁴ By incorporating the rationalized narratives of its surrounding community, the organization reflects collective values, garners social approval, and deflects criticism or adverse scrutiny. This serves to promote the stability, survival, and success of an organization by aligning both internal and external constituencies with pervasive social scripts.

At the same time, this influential dynamic flows in both directions, meaning that the institutional tropes within an organizational field also influence law or regulation relevant to that field. Managerial practices and assumptions influence the way in which organizations understand law and compliance with the law.⁷⁵ These logics spread from organization to organization within the organizational field by mimesis, by professional networking, and by other educational exchanges. Eventually they become routinized background assumptions that are taken for granted. Courts frequently adopt or defer to custom in an industry.⁷⁶ Legislatures similarly incorporate the routine practices of organizational fields into the regulations governing that field.⁷⁷ Thus, recent research has shown in a number of circumstances how these routinized understandings of law shape the content and meaning of judicial decisions and legislation.⁷⁸

C. LOOSE COUPLING

As I have described, new institutionalism posits the ceremonial adoption of organizational functions, either as a matter of course, or to conform to expectations in the field. At the same time, it is well understood that there is likely to be a gap between social expectation

⁷² See John Sutton et al. *The Legalization of the Workplace*, 99 AM. J. SOC. 944, 946 (1994); Lauren B. Edelman, Christopher Uggen, & Howard S. Erlanger, *The Endogeneity of Legal Regulation: Grievance Procedures as Rational Myth*, 105 AM. J. SOC. 406 (1999).

⁷³ See Edelman, *supra* note 67 at 1542.

⁷⁴ Meyer & Rowan, *supra* note 29 at 352; Tolbert & Zucker, *supra* note 44 at 178.

⁷⁵ See Lauren B. Edelman et al., *Diversity Rhetoric and the Managerialization of Law*, 106 AM. J. SOC. 1589 (2001); Anna-Maria Marshall, *Idle Rights: Employees' Rights Consciousness and the Construction of Sexual Harassment Policies*, 39 L. & SOC'Y REV. 83 (2005).

⁷⁶ See Lauren B. Edelman et al., *When Organizations Rule: Judicial Deference to Institutionalized Employment Structures*, 117 AM. J. SOC. 888 (2011).

⁷⁷ See Shaubin Talesh, *Institutional and Political Sources of Legislative Change: Explaining How Private Organizations Influence the Form and Content of Consumer Protection Legislation*, 39 L. & SOC. INQ. 973 (2014).

⁷⁸ See Lauren B. Edelman, *Overlapping Fields and Constructed Legalities: The Endogeneity of Law*, in PRIVATE EQUITY, CORPORATE GOVERNANCE AND THE DYNAMICS OF CAPITAL MARKET REGULATION (Justin O'Brien, ed., 2007)

and actual practice, between the myth and reality.⁷⁹ The signal sent by ceremonial adoption of a program or organizational structure may be pure façade, having little to do with the organization's actual working functions. Pervasive myths or tropes may be necessary to legitimacy and cohesion, but because they are not necessarily grounded in the actual function of an organization, they may be detrimental to smooth or efficient operation of the organization. Ceremonial compliance may divert resources from core functions, or in some cases may demand actions that are diametrically opposed to those that would further an organization's actual work.⁸⁰

Consequently, new institutionalism predicts that at times there may be a dissociation between actual practice and social convention, allowing both to simultaneously exist without conflict. Organizations may accomplish this by instituting only a "loose coupling" between the social narratives by which they ostensibly operate and the actual procedures and systems under which they in fact operate.⁸¹ Such loose coupling between the real and the ideal allows both myth and reality to co-exist in the same organization, by paying lip service paid to the proper social script while essential organizational activity proceeds separately.⁸² Compliance with the prevailing myth may exist in parallel with de facto disregard of the social trope, and even alongside outright non-compliance.⁸³

Indeed, where organizations have bifurcated social scripts from its actual operations, full implementation of the social scripts may precipitate a crisis within the organization, crippling its regular functions. For example, detailed ethnographic study of one public school highlighted the loose coupling between actual administrative practice in the school and the pervasive public rhetoric of teacher accountability and student assessment.⁸⁴ Although the school was by necessity required to adopt and repeat the public tropes related to education, these were in practice largely ignored and given largely superficial lip service, while teachers instead focused on actual student needs and learning. Subsequent attempts to more tightly align school practice with the tropes of accountability and assessment disrupted the normal teaching and learning mechanisms of the school, creating chaos and dysfunction and leading to a breakdown of not only the routine functions of the school, but of the outcomes that were ostensibly expected to proceed from accountability and assessment.

III. RATIONALITY REDUX

The new institutional emphasis is on socially compliant behavior, and while this is taken as a separate question from that of economic rationality, the sociological analysis is not necessarily entirely divorced from the concept of rationality—at least, not from rationality of a certain type. Some commentators have begun exploring this territory between new

⁷⁹ See Meyer & Rowan, *supra* note 29 at 356.

⁸⁰ Karl E. Weick, *Educational Organizations as Loosely Coupled Systems*, 21 ADMIN. SCI. Q. 1(1976).

⁸¹ See Meyer, *supra* note 41 at 802-03.

⁸² Kimberly D. Elsbach & Robert I. Sutton, *Acquiring Organizational Legitimacy Through Illegitimate Actions*, 35 ACAD. MAN. J. 699 (1992).

⁸³ Weick, *supra* note 79.

⁸⁴ Tim Hallett, *The Myth Incarnate: Recoupling Processes, Turmoil, and Inhabited Institutions in an Urban Elementary School*, 75 AM. SOC. REV. 52 (2010).

institutionalism and rational action, relying on concepts of bounded rationality that assume actors behave rationally under constraints of limited information and immediacy.⁸⁵ Social scripts and myths might be said to set the bounds within which an actor behaves. And, as I have mentioned previously, at the organizational level, adopting the social scripts prevalent in the field might be viewed as rational, even strategic, in the sense that an organization which signals social compliance is more likely to attract resources and attain a stable position that allows it to survive.⁸⁶

But the rationality of the institutionalism is not the rationality of neo-classical economics. New institutional rationality is not merely bounded, but so bounded as to lie nearly out of the bounds contemplated by economic analysis. Rational economic action has been defined as choosing the best means to achieve the chooser's ends.⁸⁷ But new institutionalism recognizes that both the chooser's preferences and the acceptable means do not exist independently; they are the result of the same social environment that defines both what is desirable and which means are "best."⁸⁸ Institutional influences define both what is desirable and how desires are satisfied. For example, within an organization, the individual's position and responsibilities will tend to define his or her preferences.⁸⁹ An individual's preferences, which undergird her rational choices, are not only bounded but defined by social influences and relationships to other actors.⁹⁰

Stated differently, new institutionalism views both rationality and efficiency as socially constructed concepts.⁹¹ Thus the cognitive basis for new institutionalism posits individuals acting rationally, not necessarily in the sense of advancing their material well-being, but in the sense of defining and expressing their identities in socially appropriate ways.⁹² Organizational responses and structures that become institutionalized within an organizational field *come to be seen as rational*. The new institutional inquiry is not whether a given activity optimizes either personal or social welfare; the question is instead whether there is an acceptable legitimizing explanation for the activity. The explanation offered for a given behavior may well be the purported optimization of personal or social welfare, but it is the acceptability of the story, rather than its objective effect, that is important. Thus the actors of the new institutionalism are less rational utility maximizers than they are maximal utility rationalizers.

This is not to say that efficiency and market forces play no role in the structure or behavior of organizations, only to say that these are at best one component in a complex matrix of influences on such institutions. Meyer and Rowan suggest that the relative influence of market efficiency and social narratives may be determined by the type of production and the outputs in different sectors;⁹³ Tolbert and Zucker suggest that both market influences and social

⁸⁵ Victor Nee, *Sources of the New Institutionalism*, in *THE NEW INSTITUTIONALISM IN SOCIOLOGY* 1, 10-12 (Mary K. Brinton & Victor Nee, eds., 1998).

⁸⁶ See *supra* notes 64-67 and accompanying text.

⁸⁷ See Posner, *supra* note 21.

⁸⁸ See Friedland & Alford, *supra* note 25 at 233-34

⁸⁹ *Id.*

⁹⁰ Black, *supra* note 27 at 64.

⁹¹ Finnemore, *supra* note 27 at 330.

⁹² Hall & Taylor *supra* note 7 at 949

⁹³ See Meyer & Rowan, *supra* note 29 at 354.

influences are likely to be present in different measures in different situations at different times.⁹⁴ Moreover, adherence to the prevailing script may be to some extent a self-fulfilling prophecy: investors are more likely to invest in a firm that is behaving properly innovatively, thus providing it with the resources that could in fact foster innovation. Innovative employees may gravitate to firms that follow the innovation script, imbuing the firm with the talent needed for engaging in actual innovation. Customers seeking innovative solutions may buy from firms perceived as innovative, spurring the firm to supply innovative products.

But as the literature on loose coupling suggests, social imperatives and efficiency may conflict with one another, dictating opposing organizational structures and incompatible resource allocation. An organization that is wholly indifferent to the efficiency of its functions is likely not long for this world, but it seems nonetheless clear that a highly efficient organization that lacks the trust and approval of its associated constituencies is also not long for this world. At the same time, highly inefficient organizations that have gained social respect and validation may endure a very long time indeed. Indeed, the framework of institutional legitimacy offers a plausible theory as to the survival of any number of inefficient political, social, and business organizations that would otherwise be expected to have failed and disappeared long ago.⁹⁵

IV. NEW INSTITUTIONAL PATENTING

As Professor Lemley observes, patents seem not to fit well into economic incentive models.⁹⁶ But they may prove a better fit to the parameters of new institutionalism that I have described above. New institutional approaches offer two characteristic features that may be of particular use in considering the social role of patents: first, new institutional analysis focuses on the distinctive qualities of organizations, and that seems clearly the correct level of scrutiny for patenting behavior. Patent scholarship has tended to focus on behavior at the individual, rather than the corporate level,⁹⁷ but patents are overwhelmingly obtained, held, and enforced by organizations, typically corporations or universities.⁹⁸ New institutionalism moves the conversation further in the direction begun by Stephanie Blair, who has argued that the corporate-social milieu must be taken into account in assessing the efficacy of the incentive rationale for intellectual property,⁹⁹ or by Julie Cohen, who has shown how intellectual property is a form of property best viewed as an incentive to the corporate entity, not the individual.¹⁰⁰

⁹⁴ Tolbert & Zucker, *supra* note 44 at 176.

⁹⁵ MARSHALL MEYER & LYNN ZUCKER, *PERMANENTLY FAILING ORGANIZATIONS* (1989).

⁹⁶ See Lemley, *supra* note 2, at 1337.

⁹⁷ For example, commentators such as Stephanie Bair and Greg Mandel have canvassed the psychological literature to assess its consonance with incentive theory and other justifications for patenting, but primarily at the level of individual rather than organizational behaviors. See Stephanie P. Bair, *The Psychology of Patent Protection*, *CONN. L. REV.* (forthcoming); Gregory N. Mandel, *To Promote the Creative Process: Intellectual Property Law and the Psychology of Creativity*, 86 *NOTRE DAME L. REV.* 1999 (2011).

⁹⁸ John R. Allison & Mark A. Lemley, *Who's Patenting What? An Empirical Exploration of Patent Prosecution*, 53 *VAND. L. REV.* 2099, 2117 (2000); Mark A. Lemley, *Are Universities Patent Trolls?*, 18 *FORDHAM INTELL. PROP. MEDIA & ENT. L.J.* 611, 615 (2008).

⁹⁹ Stephanie P. Bair, *Employee Creativity: To Promote the Progress of Science and the Useful Arts in the Firm* (forthcoming).

¹⁰⁰ See Julie E. Cohen, *Copyright as Property in the Post-Industrial Economy: A Research Agenda*, 2011 *WISC. L. REV.* 141 (characterizing intellectual property as an incentive for capital rather than an incentive for creativity).

Of course the prevalent discourse on intellectual property is not couched in terms of corporate property, but is perfused instead by the myth of the solitary genius who is motivated and rewarded for his efforts.¹⁰¹ And that brings us to the second useful feature of new institutionalism, which is its orientation toward assessing the effects of those myths that are prevalent in the field. Jessica Silbey has already gestured in this direction in pioneering work on the power of narrative in justifying intellectual property allocations.¹⁰² A new institutional approach pushes such observations a step further, suggesting the primacy of narrative for organizational behaviors and structures involving intellectual property in general, and patents in particular.¹⁰³

Taking such myths seriously suggests that patent law shapes preferences and structures social action,¹⁰⁴ but not necessarily in the manner contemplated under the myth of incentive to innovate. Rather, patent law carries a narrative as to what is socially acceptable or desirable; patent acquisition is then either routinely accepted as what organizations ought to do, or may even be instrumentally deployed to signal conformity with that narrative.¹⁰⁵ In either case, acquisition of patents appears strongly ceremonial, demonstrating organizational adherence to prevalent narratives of innovation, competition, and success. Patents may demonstrate to venture capitalists, shareholders, creditors, and other constituencies that the firm is behaving as it ought. Patent acquisition may satisfy these constituencies that the firm is technologically progressive and innovative, worthy of the trust that investment or employment entails.

On this theory, acquisition of patents sends a type of signal to competitors, employees, and investors, and so may seem reminiscent of the Long signaling model of patents as an indicator of a firm's qualities.¹⁰⁶ But new institutionalism cautions that adherence to cultural myths is not necessarily a signal regarding a firm's actual or functional qualities, and certainly not a signal of economic efficiency.¹⁰⁷ Rather, the signal in question here is a social or ceremonial signal, not an economic one. The signal is one of compliance and reputability, an indication of *participation in the expected social order*. Patents serve as a token of such compliance because they are integral to the pervasive narrative of innovation, of competence, of competitiveness. The firm may or may not in fact be innovative, competent, or competitive, but that is largely beside the point: holding patents demonstrates its adoption of the proper role in the proper social script.

This may go a considerable way toward explaining certain puzzles involving patents, such as the puzzle of start-up financing. As I have mentioned above, it seems clear as a factual

¹⁰¹ Mark A. Lemley, *The Myth of the Sole Inventor*, 110 MICH. L. REV. 709 (2012).

¹⁰² See Jessica Silbey, *Mythical Beginnings of Intellectual Property*, 15 GEO. MASON L. REV. 319 (2008). See also Frye, *supra* note 6 (critiquing intellectual property tropes).

¹⁰³ Kevin Collins has explored some aspects of semiosis within patent doctrine. Kevin E. Collins, *Semiotics 101: Taking the Printed Matter Doctrine Seriously*, 85 INDIANA L.J. 1379 (2010). Here the patent itself becomes a social signifier. Cf. BARTHES, *supra* note 30 at 111-26 (explaining the semiotics of cultural myth).

¹⁰⁴ See Black, *supra* note 27 at 75

¹⁰⁵ Cf. William Hubbard, *Inventing Norms*, 44 CONN. L. REV. 369 (2011) (collecting examples of positive social attitudes towards patents and innovation).

¹⁰⁶ See *supra* notes 16 - 17 and accompanying text.

¹⁰⁷ See *supra* notes 67 - 69 and accompanying text.

matter that before investing in a start-up technology firm, venture capitalists like the firm to hold patents.¹⁰⁸ Exactly *why* venture capitalists prefer to see patents is more of a mystery.¹⁰⁹ Economists looking at the question have searched for some efficiency rationale, such as signals of management competency; the results of such investigations are equivocal.¹¹⁰ The most straightforward explanation may simply be the new institutional suggestion that venture capitalists look for patents as a marker of innovation because patents are what innovative firms are supposed to have. This is of course somewhat tautological; but to the extent that patents embody a social trope of innovation that is pervasive throughout the field, the tautology would come as no surprise to new institutionalists.

A rather different type of patent signaling has been suggested by some commentators drawing from the larger scholarly literature on expressive law.¹¹¹ This literature suggests that one function of legal imperatives, particularly in areas such as constitutional and criminal law, is to communicate certain values, whether or not the law is successful in directly altering behavior. Some patent scholars have suggested that certain patent doctrines may accomplish similar goals; for example, otherwise ineffective limitations on patentable subject matter might serve to legitimate patent law by communicating to a skeptical public certain limitations and aspirations on the ambit of the patent system.¹¹² This is a rather different type of expression than that contemplated by new institutionalism, although the state is certainly an organization permeated by social institutions. Examination of the patent field might well reveal parallels in adoption of patent tropes by the United States Patent and Trademark Office or other agencies such as the United States Trade Representative.

Related to its consideration of social scripts, and its emphasis on organizational replication, is new institutionalism's rejection of the rational actor models that have dominated economics and related social sciences.¹¹³ This strikes me as an additionally appealing feature of the new institutional approach, recognizing that even if individuals behave as economically rational actors—a dubious proposition—there is no reason to believe that the emergent behavior of organizations, constituting groups of such individuals, will necessarily be in any sense economically rational. This in turn suggests that there is no reason to believe that the observed behavior of corporations, universities, or other organizations in procuring, holding, or enforcing patents will be either coherent or rational. Since there is little evidence that patenting behavior is rational in the sense predicted by rational actor models, it may be time for models that are not dependent on such assumptions. Ceremonial patenting is an excellent candidate for such an explanation that is coherent with other observed activity of large organizations.

¹⁰⁸ See *supra* notes 22 - 23 and accompanying text.

¹⁰⁹ See Jessica Silbey, *Patent Variation: Discerning Diversity Among Patent Functions*, 45 LOY. U. CHI. L. REV. 441, 459 (2013) (discussing ethnographic data from patent practitioners indicating that patents are an “empty placeholder” for some value criterion investors are seeking).

¹¹⁰ See *id.*

¹¹¹ See Timothy Holbrook & Mark Janis, *Expressive Eligibility*, 6 UC IRVINE L. REV. 973 (2016); see also Jeanne C. Fromer, *Expressive Incentives in Intellectual Property*, 98 VA. L. REV. 1745 (2012) (discussing expressive functions for intellectual property law).

¹¹² See Holbrook & Janis, *supra* note 109.

¹¹³ See *supra* notes 26 - 28 and accompanying text.

At the same time, note that none of this necessarily precludes patents from acting, at least sometimes, as an incentive to innovation, nor for that matter of acting sometimes as a signal as to managerial quality and the like.¹¹⁴ A white coat and a stethoscope are integral to the cultural persona of the physician, but no doubt the coat does protect the wearer's street clothes from stains, and nothing stops the physician from using an otherwise ceremonial stethoscope for diagnostic purposes when appropriate. No doubt once one has a stack of ceremonial patents, they can be sometimes put to use as collateral, or deployed as a litigation deterrent, or engaged in the myriad other ways that commentators have suggested patents may be used.¹¹⁵

A. LOOSE COUPLING

Patent convention and actual practice may also entail exactly the type of loose coupling predicted and explained under new institutionalism.¹¹⁶ Such effects are perhaps most striking in the case of university technology transfer offices. Since the Reagan era passage of the Stevenson Technology Transfer Act and the Bayh-Dole Act, universities have been permitted and encouraged to retain ownership of patents arising from federal research funding.¹¹⁷ Major research institutions have established technology transfer offices to manage the acquisition and licensing of such patents.¹¹⁸ This seems a sensible reaction to the accumulation of patents in universities, but presents a fiscal puzzle. Empirical evidence suggests that university technology transfer seldom results in appreciable income for the university, and technology transfer offices in many cases will consume more resources than they generate.¹¹⁹ Logically, in terms of money spent and money earned, one might expect universities to forgo patent acquisition. And yet such programs are common.¹²⁰

This may be due to loose coupling between the functional and mythical structures of universities. Patents and associated technology transfer structures may be playing a separate, ceremonial, non-pecuniary role for research universities. Public universities are under perennial pressure to justify their consumption of taxpayer subsidies. Private universities are not free from such pressures, having to justify their activities to alumni and to philanthropic donors, a fundraising imperative that public universities increasingly share. The existence of a technology transfer office allows universities to demonstrate that the university is “giving back” to the community, stimulating local business and economic growth by moving the fruits of research

¹¹⁴ See *supra* notes 14 - 17 and accompanying text.

¹¹⁵ See *supra* notes 14 - 15 and accompanying text.

¹¹⁶ See *supra* notes 78 - 83 and accompanying text.

¹¹⁷ DAVID C. MOWERY ET AL., *IVORY TOWER AND INDUSTRIAL INNOVATION: UNIVERSITY-INDUSTRY TECHNOLOGY TRANSFER BEFORE AND AFTER THE BAYH-DOLE ACT* 4 (2004); Jerry G. Thursby & Marie C. Thursby, *University Licensing and the Bayh-Dole Act*, 301 *SCI.* 1052, 1052 (2003); Arti K. Rai & Rebecca S. Eisenberg, *Bayh-Dole Reform and the Progress of Biomedicine*, 66 *L. & CONTEMP. PROB.* 289 (2003).

¹¹⁸ Jerry G. Thursby & Marie C. Thursby, *University Licensing*, 23 *OXFORD REV. ECON. POL'Y*, 620 (2007).

¹¹⁹ *Id.* at 622; Irene Brams, Grace Leung, & Ashley J. Stevens, *How are U.S. Technology Transfer Offices Tasked and Motivated- Is it All About the Money?*, 17 *RES. MANAGE. REV.* 1 (2009); Walter D. Valdivia, *University start-ups: critical for improving technology transfer* (Center for Technology Innovations at Brookings, Nov. 20, 2013); Brian J. Love, *Do University Patents Pay Off? Evidence From a Survey of University Inventors in Computer Science and Electrical Engineering*, 16 *YALE J. L. & TECH.* 285 (2014).

¹²⁰ Lorelai Ritchie de Larena, *The Price of Progress: Are Universities Adding to the Cost?*, 43 *HOUS. L. REV.* 1373, 1412 (2007).

into the commercial sector. Tech transfer programs also allow the university to demonstrate that they are in some sense earning their keep, pursuing licensing business opportunities as a funding source, and not simply sponging off the largess of the taxpayers or of private donors. Thus university patenting and patent licensing may serve a largely ceremonial function, even if such programs seem irrational from the perspective of actual revenue generation.

The concept of loose coupling seems apparent in numerous other patent settings. The great patent scandal of the early twenty-first century has been the rise of firms known variously as “non-practicing entities” (NPEs), “patent assertion entities” (PAEs), or pejoratively as “patent trolls.”¹²¹ These firms acquire a large portfolio of unused dormant patents, and then actively license and enforce them for revenue, as their primary business activity.¹²² This practice has created not only an extensive critical scholarly literature, but an enormous outcry among other affected businesses in the information and communication sector.¹²³ This has prompted reaction from both the judiciary and from Congress. Patent trolling appears to be directly responsible for a number of judicial changes in patent doctrine and procedure, and is also substantially responsible for the extensive legislative overhaul of the patent statute that took effect in 2013.¹²⁴

The most striking feature of this patent phenomenon is that these PAEs have deployed patents in precisely the way that patents were supposedly intended to be used, and in the way that, as previously mentioned, has been puzzlingly absent from the vast majority of patents issued: patents held by “trolls” are actually licensed and enforced. Indeed, the acquisition and assertion of patent portfolios by trolls takes seriously the pervasive trope in patent parlance that these are property rights, like any other property rights, and comparable to the paradigm of property rights in land.¹²⁵ The business model adopted by PAEs looks in many respects very much like the acquisition and management of tangible property such as real estate portfolios. But actually treating patents as property has created an uproar. The patent system appeared to work fairly well when patents were largely ceremonial, that is when the myth of exclusive rights was only loosely coupled to the actual deployment of patents. But when practice began to align with the pervasive social narrative of property, the system was thrown into crisis.

Similar evidence of loose coupling may also be extant in the biotechnology field. Patent scholars have long noted the potential for a breakdown of research in the biotechnology area due

¹²¹ Michael Risch, *Patent Troll Myths*, 42 SETON HALL L. REV. 457 (2012).

¹²² Robert P. Merges, *The Trouble with Trolls: Innovation, Rent-Seeking, and Patent Law Reform*, 24 BERKELEY TECH. L.J. 1583 (2009).

¹²³ See Mark A. Lemley & Douglas Melamed, *Missing the Forest for the Trolls*, 113 COLUM. L. REV. 2117 (2013); John R. Allison, Mark A. Lemley & Joshua Walker, *Extreme Value or Trolls on Top? The Characteristics of the Most-litigated Patents*, 158 U. PENN. L. REV. 1 (2009).

¹²⁴ Dan L. Burk, *Patent Reform in the United States: Lessons Learned* REGULATION, Winter 2012-13, at 20.

¹²⁵ Cf. Frank H. Easterbrook, *Intellectual Property Is Still Property*, 13 HARV. J.L. & PUB. POL’Y 108 (1990); Richard A. Epstein, *The Structural Unity of Real and Intellectual Property* (The Progress and Freedom Foundation, 2006); see also David Fagundes, *Property Rhetoric and the Public Domain*, 94 MINN. L. REV. 652 (2010) (advocating the comparison of intellectual and real property). But see Mark A. Lemley *Ex Ante Versus Ex Post Justifications for Intellectual Property* 71 U. CHI. L. REV. 129 (2006) (discussing the fallacious comparison of intellectual property to real property); Julie E. Cohen, *Property as Institutions for Resources: Lessons from and for IP*, 94 TEX. L. REV. 1 (2015) (distinguishing characteristics of intellectual property from other categories of property).

to a crowded field of overlapping patents.¹²⁶ Biotechnology researchers face a thicket of patents that may constrain their freedom to operate, resulting in a potential “anti-commons” in which research and development could grind to a standstill due to the necessity of clearing multiple licenses. Puzzlingly, despite the presence of densely overlapping patents, biotechnology research has gone forward—much of the anticipated thicket has now been cleared by recent Supreme Court jurisprudence¹²⁷—but there was little evidence of deterred research before the court’s intervention.¹²⁸ Several studies investigating this lack of a biotechnology anti-commons effect have shown that the predicted crisis failed to emerge, not due to any clearance or withdrawal of the threatening patents, but rather because researchers simply ignore them.¹²⁹

Such studies show the narrative of biotechnology patenting is not merely loosely coupled, but almost entirely *uncoupled* from actual practice. Conventional narratives regarding innovation, and biotechnology in particular, tell us that strong patent rights are essential to the development of a robust technical sector, characterized by small start-up firms.¹³⁰ In practice, however, we find that the majority of such patents are neither licensed nor enforced, allowing necessary, but potentially infringing, research to proceed. And, as in the case of the public school study previously described, or as I have suggested is the case for patent trolling, one similarly suspects that the re-coupling of narrative and practice in biotechnology, to enforce and license the patents, would result in enormous disruption to the furtherance of biomedical research.

B. INSTITUTIONALIZED PATENT LAW

As described above, one of the most active areas of current new institutional inquiry examines how institutionalized practices within organizational fields shape the content and meaning of formal law.¹³¹ One would expect that patent law, too, has been profoundly shaped by the institutionalized practices of the patent field. Patent law is a relatively insular area of practice, encompassing a highly specialized appellate court that hears patent cases, a specialized federal agency that reviews and grants patent applications, and a specialized cadre of legal practitioners with their own distinctive credentials and associations.¹³² Lobbying, favoritism, and “capture” of governmental patent actors such as the United States Patent Office, the Congressional committees covering patents, and the Court of Appeals for the Federal Circuit, are a constant concern. But the question here is less the conscious legalization of preferential treatment—although that certainly may play a role in organizational practice—than the

¹²⁶ Micheal A. Heller & Rebecca Eisenberg, *Can Patents Deter Innovation? The Anticommons in Biomedical Research*, 280 SCI. 5364 (1998).

¹²⁷ *Ass’n for Molecular Pathology v Myriad Genetics, Inc*, 133 S.Ct. 2107 (2013) (holding that genomic DNA patents are ineligible subject matter).

¹²⁸ See Rebecca S. Eisenberg, *Noncompliance, Nonenforcement, Nonproblem? Rethinking the Anticommons in Biomedical Research*, 45 Hous. L. Rev. 1059 (2008) (summarizing and interpreting empirical studies).

¹²⁹ John P. Walsh, Ashish Arora & Wesley M. Cohen, *Effects of Research Tool Patents and Licensing on Biomedical Innovation*, in PATENTS IN THE KNOWLEDGE-BASED ECONOMY 285, 292-93 (Wesley M. Cohen & Stephen A. Merrill eds., 2003).

¹³⁰ See Robert P. Merges, *A Transactional View of Property Rights*, 20 BERKELEY TECH. L.J. 1477, 1513-19 (2005).

¹³¹ See *supra* notes 74 - 77 and accompanying text.

¹³² See Dan L. Burk & Jessica Reymann, *Patents as Genre: A Prospectus*, 26 L. & LIT. 163, 174-76 (2014). (describing the institutional constituencies surrounding patents).

incorporation of routine, habitual, unremarkable background assumptions of the field into formal law.

It is likely, then, that expectations within the field—expectations of patent attorneys, patent owners, patent licensors and licensees—have over time become formally incorporated into the legal regime. There are undoubtedly myriad examples of such “bottom up” or “endogenous” institutional additions to patent law, but I will offer here only one illustrative historical example. Modern patent documents end with a series of numbered sentences called “claims” that are intended to delineate the technological boundaries of the inventor’s patent rights.¹³³ But patents did not always include claims. Early nineteenth century patents consisted only of what we would now term the disclosure portion of the document.¹³⁴ Then, in response to court decisions invalidating patents that seemed to encompass old technology, patent drafters began to break out as a separate sentence an explicit statement identifying the novel portion of the invention.¹³⁵ This was not a substitute for the description, nor was it formally required; it was merely a textual device intended to highlight and distinctly state what was novel.

Including such separate statements in patent applications became common practice among patent professionals, then became an expected feature of the patent, and then in the mid-nineteenth century became formally required by statute as part of the patent document.¹³⁶ Today patent claims are not merely expected, they are required as a matter of statute.¹³⁷ And in the interim, they have become central to patent practice. An extensive body of doctrine and practice has grown up around the drafting of claims, the structure of claims, and the interpretation of claims.¹³⁸ The administrative process of patent procurement largely revolves around the formal proposal and approval of claim text;¹³⁹ similarly, the judicial process of patent enforcement largely revolves around the construction and application of claim text.¹⁴⁰ The pervasive incorporation of claiming into patent law thus indicates how institutionalization of a legal drafting practice can come to shape the field.

CONCLUSION

I conclude with a few words regarding the significance and possible direction of the suggestions I have made here. The new institutional approaches that I have suggested allow for a conversation about the mythology of patent law even though they reject, or at least circumnavigate, the economic incentive paradigm for patents. This is not an unfamiliar path for legal scholarship, although it may be novel for the patent field. New institutionalism has for the

¹³³ See Dan L. Burk & Mark A. Lemley, *THE PATENT CRISIS AND HOW THE COURTS CAN SOLVE IT* 10-11 (2008) (explaining the structure of patents).

¹³⁴ See William Redin Woodward, *Definiteness and Particularity in Patent Claims*, 46 MICH. L. REV. 755,757-58 (1948).

¹³⁵ See Karl B. Lutz, *Evolution of the Claims of U.S. Patents* (pt. 1), 20 J. PAT. OFF. SOC’Y 134, 139-41 (1938).

¹³⁶ Ridsdale Ellis, *PATENT CLAIMS* 2-4 (1949).

¹³⁷ 35 U.S.C. § 112 (2012).

¹³⁸ See Dan L. Burk & Mark A. Lemley, *Fence Posts or Sign Posts? Rethinking Patent Claim Construction*, 157 U. PENN. L. REV. 1743, 1748-49 (2009) (describing the function and use of claims).

¹³⁹ See Burk & Lemley, *supra* note 131 at 12-14 (summarizing the process of patent prosecution).

¹⁴⁰ See Burk & Lemley, *supra* note 136 at 1749-52 (discussing judicial claim construction).

last two decades been a fixture of the “law and society” school of hybrid legal and sociological analysis,¹⁴¹ having been deployed both theoretically and empirically to examine a wide range of legal institutions.¹⁴² But there has to date been no extension of its tenets to consideration of the patent system; for that matter, sociological analysis of any kind directed toward the patent system has been a rarity.¹⁴³

I have suggested here several likely areas for application of new institutional analysis, and I have primarily engaged the literature on social scripts or tropes, focusing primarily on the cognitive strand of research. I have not discussed here the rest of the “three pillars” of new institutionalism,¹⁴⁴ such as coercive or normative influences, but they likely offer similarly attractive sites of patent research, and I would anticipate lines of productive scholarship investigating instances where these influences intersect.¹⁴⁵ In some instances the influence of one or another of these sources may be more pointed or pervasive. Certainly the coercive or regulatory pressures generated by the patent system should play an important role in organizational structures, perhaps where organizations anticipate litigation.

For example, I have noted above that virtually all U.S. research universities have technology transfer offices and suggested they have ceremonial explanation for their continued existence.¹⁴⁶ But that explanation surely does not operate in isolation. To some extent the proliferation of such offices may be simply mimetic, due to imitation of other research universities that have instituted technology transfer offices. And to a substantial degree implementation of such offices is regulatory or coercive, due to the opportunities and requirements for ownership of patented technologies arising from federally funded research, imposed under the Bayh-Dole Act and the Stevenson Technology Transfer Act.¹⁴⁷

Overall what I have proposed of course is an extended hypothesis that requires empirical verification. This may also chart a path unfamiliar to patent scholarship; verification or refutation of my suggestions lies in the kind of “thick” descriptive ethnography that has been largely lacking in patent studies.¹⁴⁸ While empirical studies of the patent system are all the rage, most of what has been done to date tends to simply quantify activity, without tying the numbers generated to any broader social theory or framework.¹⁴⁹ As Jessica Silbey has pointed out, such studies may give us little sense of what is actually occurring in the intellectual property system,

¹⁴¹ See Mark C. Suchman & Lauren B. Edelman, *Legal Rational Myths: The New Institutionalism and the Law and Society Tradition*, 21 L. & SOC. INQ. 903 (1996) (initially mapping out applications of new institutionalism to law).

¹⁴² See Black, *supra* note 27; Talesh, *supra* note __ at 979-79 (reviewing application of new institutionalism to law).

¹⁴³ Notable exceptions are found in Laura Pedraza-Fariña’s application of the community of practice framework to patentable innovation and in William Hubbard’s exploration of patenting and social norms. See Laura Pedraza-Fariña, *Patent Law and the Sociology of Innovation*, 2013 WISC. L. REV. 813; Hubbard, *supra* note 99.

¹⁴⁴ See SCOTT, *supra* note 37 (deploying the terminology of “three pillars” for new institutional scholarship).

¹⁴⁵ For an initial foray into the normative structure of patenting, see Hubbard, *supra* note 99.

¹⁴⁶ See *supra* notes 115 – 118 and accompanying text.

¹⁴⁷ See Thursby & Thursby, *supra* note 115.

¹⁴⁸ Here Jessica Silbey’s ethnographic study of creativity and innovation offers a welcome exception. See JESSICA SILBEY, *THE EUREKA MYTH: CREATORS, INNOVATORS, AND EVERYDAY INTELLECTUAL PROPERTY* (2014).

¹⁴⁹ There are also a few welcome exceptions to this trend, such as Laura Pedraza-Fariña’s work, *supra* note 127, or Laura Foster, *Patents, Biopolitics, and Feminisms: Locating Patent Law Struggles Over Breast Cancer Genes and the Hoodia Plant*, 19 INT’L J. CULT. PROP. 371 (2012).

because they are not formulated to do so.¹⁵⁰ They neither look for evidence of established social frameworks, nor attempt to formulate new frameworks within which the social action of intellectual property law might be generally understood.¹⁵¹

Application of new institutional analysis along the lines I have suggested offers not a justification for intellectual property regimes, but an explanation as to how they are functioning. Justifications, particularly the evidentiary justifications that most interest Professor Lemley, might need to wait for explanation. The most sensible way forward may be to simply accept that patents have settled into particular social roles as part of the ecology of business and technical innovation. We can then begin to determine just what role patents are playing. This may in turn lead to some discussion of whether those roles are a good thing or a bad thing, but the first order of business is to follow patents in action and build some understanding of their social function.

This stance is entirely pragmatic, and largely agnostic with regard to the social value of patents. The patents are there, they are doing something, and given the time and effort invested in them, whatever they are doing is obviously of enormous significance to the communities that surround them. Patents may or may not be justified on grounds of efficiency, fairness, virtue, or any other conceivable criterion. But taking the patent system as a given, which in the foreseeable future is unlikely to either disappear or to undergo radical change, allows us to focus on how, rather than why the system is operating, and opens the field for sustained inquiry on the sociology of patenting.

¹⁵⁰ See Silbey, *supra* note 107 at 448-452.

¹⁵¹ *Id.*